

# **Creating Business Model**

"Creating Business Models" is a comprehensive training module designed to equip learners with the knowledge and skills needed to create and refine a successful business model. Through a series of interactive modules, participants will learn about the key components of a business model, how to build a business model canvas, how to refine a business model, how to implement a business model, and how to scale a business model. The training includes case studies of successful business models and group exercises and discussions to apply the concepts and strategies learned to real-world scenarios. By the end of the training, participants will have a solid understanding of how to create and refine a business model that is unique, compelling, and sustainable.

#### **Module 1: Introduction to Business Models**

- Definition of a business model and why it's important
- Types of business models
- Understanding your industry and competition
- Identifying your target customer

### **Homework Assignment:**

Research a company or organization of your choice and identify its business model. Answer the following questions:

- 1. What is the company's value proposition?
- 2. What are the company's main revenue streams?
- 3. What is the company's cost structure?
- 4. What channels does the company use to reach its customers and deliver its product or service?
- 5. What key partnerships does the company have, if any?
- 6. What key resources does the company need to run its business?

#### **Instructions:**

- Write a short report that answers the questions above for the company you chose.
- Your report should be at least one page in length and should be well-organized and easy to read.
- Submit your report via email to the instructor by the due date provided.

#### **Evaluation Criteria:**

#### 1. Completeness of Research and Analysis:

- Did the student identify the key components of the company's business model?
- Did the student accurately describe the company's value proposition, revenue streams, cost structure, channels, key partnerships, and key resources?
- Did the student provide a clear and comprehensive analysis of the company's business model?

### 2. Writing and Presentation:

- Is the written report well-organized and easy to follow?
- Is the writing clear and concise, with appropriate use of grammar and punctuation?
- Does the report meet the length and formatting requirements specified in the assignment instructions?
- Did the student properly cite and reference all sources used in their research?

# Module 2: Key Components of a Business Model

- Value proposition: What problem are you solving for your customer, and how will you do it better than anyone else?
- **Revenue streams:** How will you make money from your product or service?
- Cost structure: What are your fixed and variable costs, and how will you keep expenses in check?
- Channels: How will you reach your customers and deliver your product or service?
- **Key partnerships:** What suppliers, vendors, or other companies will you need to work with to deliver your product or service?
- **Key resources:** What key assets and resources will you need to run your business?

# **Homework Assignment:**

Choose a company or organization that you are interested in and answer the following questions:

- 1. What is the company's value proposition?
- 2. What are the company's main revenue streams?
- 3. What is the company's cost structure?
- 4. What channels does the company use to reach its customers and deliver its product or service?
- 5. What key partnerships does the company have, if any?
- 6. What key resources does the company need to run its business?

Once you have answered these questions, analyze the strengths and weaknesses of the company's business model based on your research. Consider the following questions:

- Is the value proposition clear and compelling? Does it address a real need or pain point for customers?
- Are the revenue streams diverse and sustainable? Are there opportunities for growth or expansion?
- Is the cost structure efficient and effective? Are there areas where costs could be reduced or optimized?
- Are the channels effective in reaching the target customer? Are there opportunities to expand or improve the channels?
- Are the key partnerships and resources necessary and well-managed? Are there potential risks or challenges in these areas?

### **Instructions:**

- Write a short report that answers the questions above and analyzes the strengths and weaknesses of the company's business model.
- Your report should be at least one page in length and should be well-organized and easy to read.
- Submit your report via email to the instructor by the due date provided.

### **Evaluation Criteria:**

# 1. Completeness of Analysis:

- Did the student accurately identify the key components of the company's business model, including the value proposition, revenue streams, cost structure, channels, key partnerships, and key resources?
- Did the student provide a clear and comprehensive analysis of the strengths and weaknesses of the company's business model?
- Did the student demonstrate a clear understanding of the key components of a business model and how they relate to the company being analyzed?

- Is the written report well-organized and easy to follow?
- Is the writing clear and concise, with appropriate use of grammar and punctuation?
- Does the report meet the length and formatting requirements specified in the assignment instructions?
- Did the student properly cite and reference all sources used in their research?

# **Module 3: Building a Business Model Canvas**

- What is a Business Model Canvas?
- Understanding the structure of the Business Model Canvas
- Step-by-step process for building a Business Model Canvas
- Tips and tricks for filling out the Business Model Canvas

# **Homework Assignment:**

Choose a hypothetical business idea and create a business model canvas using the key components discussed in Module 3. Consider the following questions:

- What is your value proposition? What problem are you solving for your customers?
- What are your main revenue streams? How will you make money from your product or service?
- What is your cost structure? What are your fixed and variable costs, and how will you keep expenses in check?
- What channels will you use to reach your customers and deliver your product or service?
- What key partnerships will you need to establish to deliver your product or service?
- What key resources will you need to run your business?

#### **Instructions:**

- Create a business model canvas for your hypothetical business idea.
- Include a brief description of your business idea and how each component of the canvas relates to it.
- Submit your completed business model canvas via email to the instructor by the due date provided.

#### **Evaluation Criteria:**

# 1. Completeness and Accuracy of the Business Model Canvas:

- Did the student accurately identify and describe the key components of the business model canvas, including the value proposition, revenue streams, cost structure, channels, key partnerships, and key resources?
- Did the student demonstrate a clear understanding of how each component relates to their hypothetical business idea?
- Did the student provide a comprehensive and well-designed business model canvas that effectively communicates their hypothetical business idea?

### 2. Creativity and Originality:

• Did the student choose a creative and original hypothetical business idea that demonstrates their ability to think outside the box?

• Did the student demonstrate creativity in how they approached the design and execution of their business model canvas?

## 3. Writing and Presentation:

- Is the written report well-organized and easy to follow?
- Is the writing clear and concise, with appropriate use of grammar and punctuation?
- Does the report meet the length and formatting requirements specified in the assignment instructions?
- Did the student properly cite and reference all sources used in their research?

### **Module 4: Refining Your Business Model**

- Conducting market research to validate your business model
- Identifying key assumptions and testing them
- Refining your business model based on feedback and data
- Understanding the importance of iteration and pivoting

## **Homework Assignment:**

Using your hypothetical business model canvas from Module 3, identify areas where your business model could be refined or improved. Consider the following questions:

- Is your value proposition clear and compelling? Are there ways to make it more attractive to customers?
- Are your revenue streams diverse and sustainable? Are there opportunities to expand or improve them?
- Is your cost structure efficient and effective? Are there areas where costs could be reduced or optimized?
- Are your channels effective in reaching the target customer? Are there opportunities to expand or improve the channels?
- Are your key partnerships and resources necessary and well-managed? Are there potential risks or challenges in these areas?

Once you have identified areas for refinement, develop a plan for implementing these improvements into your hypothetical business model. Consider the following questions:

- What changes will you make to your value proposition, revenue streams, cost structure, channels, key partnerships, and key resources?
- What are the potential risks and benefits of implementing these changes?
- How will you measure the success of these changes over time?

#### **Instructions:**

- Write a short report that identifies areas for refinement in your hypothetical business model canvas and develops a plan for implementing these improvements.
- Your report should be at least one page in length and should be well-organized and easy to read.
- Submit your report via email to the instructor by the due date provided.

### **Evaluation Criteria:**

# 1. Completeness and Accuracy of the Refinement Plan:

- Did the student accurately identify and describe the areas for refinement in their hypothetical business model canvas?
- Did the student develop a clear and comprehensive plan for implementing these improvements?
- Did the student demonstrate a clear understanding of the potential risks and benefits of implementing these changes?

### 2. Originality and Creativity:

- Did the student develop original and creative ideas for improving their hypothetical business model?
- Did the student demonstrate creativity in how they approached the design and execution of their refinement plan?

### 3. Writing and Presentation:

- Is the written report well-organized and easy to follow?
- Is the writing clear and concise, with appropriate use of grammar and punctuation?
- Does the report meet the length and formatting requirements specified in the assignment instructions?
- Did the student properly cite and reference all sources used in their research?

### **Module 5: Implementing Your Business Model**

- Creating a business plan
- Developing a marketing strategy
- Identifying the resources and funding needed to implement your business model
- Launching your product or service
- Measuring success and adjusting your business model as needed

### **Homework Assignment:**

Using your hypothetical business model canvas and refinement plan from Modules 3 and 4, develop a comprehensive implementation plan for your business idea. Consider the following questions:

- What are the key steps that need to be taken to implement your business model?
- What are the resources and capabilities required to implement your business model?
- What are the potential risks and challenges of implementing your business model, and how will you mitigate them?
- What are the timelines and milestones for implementing your business model?
- What is the estimated budget required to implement your business model, and how will you finance it?

#### **Instructions:**

- Write a short report that includes a comprehensive implementation plan for your hypothetical business idea.
- Your report should be at least one page in length and should be well-organized and easy to read.
- Submit your report via email to the instructor by the due date provided.

#### **Evaluation Criteria:**

### 1. Completeness and Accuracy of the Implementation Plan:

- Did the student accurately identify and describe the key steps required to implement their business model?
- Did the student develop a comprehensive plan for addressing the resources and capabilities required to implement their business model?
- Did the student demonstrate a clear understanding of the potential risks and challenges of implementing their business model, and how to mitigate them?
- Did the student provide clear timelines and milestones for implementing their business model, as well as an estimated budget and financing plan?

### 2. Originality and Creativity:

- Did the student develop an original and creative plan for implementing their hypothetical business model?
- Did the student demonstrate creativity in how they approached the design and execution of their implementation plan?

- Is the written report well-organized and easy to follow?
- Is the writing clear and concise, with appropriate use of grammar and punctuation?
- Does the report meet the length and formatting requirements specified in the assignment instructions?

• Did the student properly cite and reference all sources used in their research?

# **Module 6: Scaling Your Business Model**

- Understanding the challenges of scaling a business model
- Identifying growth opportunities and potential obstacles
- Developing strategies for scaling your business model
- Managing risks and challenges as your business grows

# **Homework Assignment:**

Using your hypothetical business model canvas, refinement plan, and implementation plan from Modules 3, 4, and 5, develop a plan for scaling your business idea. Consider the following questions:

- What are the key growth opportunities for your business?
- What are the potential barriers to scaling your business model, and how will you overcome them?
- What changes will you need to make to your value proposition, revenue streams, cost structure, channels, key partnerships, and key resources in order to scale your business model?
- What are the timelines and milestones for scaling your business model?
- What is the estimated budget required to scale your business model, and how will you finance it?

#### **Instructions:**

- Write a short report that includes a comprehensive plan for scaling your hypothetical business idea
- Your report should be at least one page in length and should be well-organized and easy to read.
- Submit your report via email to the instructor by the due date provided.

#### **Evaluation Criteria:**

# 1. Completeness and Accuracy of the Scaling Plan:

- Did the student accurately identify and describe the key growth opportunities for their business, as well as potential barriers to scaling their business model?
- Did the student develop a comprehensive plan for addressing the changes required to scale their business model, including value proposition, revenue streams, cost structure, channels, key partnerships, and key resources?
- Did the student provide clear timelines and milestones for scaling their business model, as well as an estimated budget and financing plan?

### 2. Originality and Creativity:

• Did the student develop an original and creative plan for scaling their hypothetical business model?

• Did the student demonstrate creativity in how they approached the design and execution of their scaling plan?

#### 3. Writing and Presentation:

- Is the written report well-organized and easy to follow?
- Is the writing clear and concise, with appropriate use of grammar and punctuation?
- Does the report meet the length and formatting requirements specified in the assignment instructions?
- Did the student properly cite and reference all sources used in their research?

#### Module 7: Case Studies of Successful Business Models

- Analyzing real-world examples of successful business models
- Identifying key factors that contributed to their success
- Extracting lessons learned that can be applied to your own business model

# **Homework Assignment:**

Choose a successful company or organization and research their business model. Write a report that answers the following questions:

- What is the company's value proposition, and how is it unique and compelling?
- What are the company's main revenue streams, and how do they generate revenue?
- What is the company's cost structure, and how do they manage costs?
- What channels does the company use to reach its customers and deliver its product or service?
- What key partnerships and resources does the company have, and how do they manage them?
- What key activities and processes does the company perform to create and deliver value to its customers?
- What are the key success factors for this company's business model, and how have they achieved success?

Once you have answered these questions, analyze the strengths and weaknesses of the company's business model based on your research. Consider the following questions:

- Is the value proposition clear and compelling? Does it address a real need or pain point for customers?
- Are the revenue streams diverse and sustainable? Are there opportunities for growth or expansion?
- Is the cost structure efficient and effective? Are there areas where costs could be reduced or optimized?
- Are the channels effective in reaching the target customer? Are there opportunities to expand or improve the channels?

• Are the key partnerships and resources necessary and well-managed? Are there potential risks or challenges in these areas?

#### **Instructions:**

- Write a short report that answers the questions above and analyzes the strengths and weaknesses
  of the company's business model.
- Your report should be at least one page in length and should be well-organized and easy to read.
- Submit your report via email to the instructor by the due date provided.

#### **Evaluation Criteria:**

### 1. Completeness of Analysis:

- Did the student accurately identify the key components of the company's business model, including the value proposition, revenue streams, cost structure, channels, key partnerships, key resources, and key activities and processes?
- Did the student provide a clear and comprehensive analysis of the strengths and weaknesses of the company's business model?
- Did the student demonstrate a clear understanding of the key components of a business model and how they relate to the company being analyzed?

### 2. Analysis of Success Factors:

- Did the student identify and analyze the key success factors for the company's business model?
- Did the student demonstrate a clear understanding of how the company achieved success based on their business model?

# 3. Writing and Presentation:

- Is the written report well-organized and easy to follow?
- Is the writing clear and concise, with appropriate use of grammar and punctuation?
- Does the report meet the length and formatting requirements specified in the assignment instructions?
- Did the student properly cite and reference all sources used in their research?

## **Module 8: Conclusion and Next Steps**

- Summarizing the key concepts and principles covered in the training module
- Discussing the importance of ongoing learning and adaptation in creating a successful business model
- Encouraging participants to take action on what they've learned and continue to refine their business model over time.

### **Homework Assignment:**

Reflect on what you have learned throughout this course and develop a plan for how you will apply this knowledge in your own career or business endeavors. Consider the following questions:

- What are the key takeaways from this course that you will carry forward?
- How will you apply the concepts and strategies discussed in this course to your own career or business endeavors?
- What additional resources or learning opportunities would you like to pursue in order to further develop your knowledge of business models?

#### **Instructions:**

- Write a short reflection paper that answers the questions above and outlines your plan for applying what you have learned in this course.
- Your paper should be at least one page in length and should be well-organized and easy to read.
- Submit your paper via email to the instructor by the due date provided.

#### **Evaluation Criteria:**

### 1. Completeness of Reflection:

- Did the student accurately identify the key takeaways from this course and how they will apply the concepts and strategies discussed to their own career or business endeavors?
- Did the student provide a clear and comprehensive plan for applying what they have learned in this course?

### 2. Thoughtfulness and Originality:

- Did the student provide a thoughtful and original reflection on what they have learned in this course?
- Did the student demonstrate creativity in how they approached the development of their plan for applying what they have learned?

- Is the written report well-organized and easy to follow?
- Is the writing clear and concise, with appropriate use of grammar and punctuation?
- Does the report meet the length and formatting requirements specified in the assignment instructions?
- Did the student properly cite and reference all sources used in their research?

# **Module 9: Resources for Creating Business Models**

- Overview of online resources and tools available for creating business models
- Discussion of books and other publications on business models and entrepreneurship
- Recommendations for further learning and development

#### **Homework Assignment:**

Research and identify three additional resources or tools that could be useful in creating and refining a business model. Write a short report that answers the following questions:

- What are the three resources or tools you identified, and how do they work?
- How do these resources or tools complement or enhance the concepts and strategies discussed in this course?
- What are the potential benefits and limitations of these resources or tools for creating and refining a business model?

#### **Instructions:**

- Write a short report that answers the questions above and provides an overview of the three resources or tools you identified.
- Your report should be at least one page in length and should be well-organized and easy to read.
- Submit your report via email to the instructor by the due date provided.

#### **Evaluation Criteria:**

### 1. Completeness and Accuracy of Research:

- Did the student accurately identify and describe the three resources or tools they researched?
- Did the student provide a clear and comprehensive overview of how these resources or tools work and their potential benefits and limitations?

# 2. Relevance and Complementarity:

- Did the student identify resources or tools that complement or enhance the concepts and strategies discussed in this course?
- Did the student demonstrate a clear understanding of how these resources or tools can be used to create and refine a business model?

- Is the written report well-organized and easy to follow?
- Is the writing clear and concise, with appropriate use of grammar and punctuation?
- Does the report meet the length and formatting requirements specified in the assignment instructions?

• Did the student properly cite and reference all sources used in their research?

# **Module 10: Group Exercises and Discussion**

- In-class group exercises to apply concepts learned in the training module
- Facilitated group discussion to share insights and ideas
- Q&A session with the trainer

### **Homework Assignment:**

Participate in a group exercise or discussion with your classmates to apply the concepts and strategies discussed throughout this course to a real-world business scenario. Consider the following questions:

- What is the business scenario being discussed, and what are the key challenges and opportunities facing the business?
- How can the concepts and strategies discussed in this course be applied to address the challenges and opportunities facing the business?
- What are the potential risks and limitations of these approaches, and how can they be mitigated?
- How can the group work collaboratively to develop a comprehensive plan for addressing the challenges and opportunities facing the business?

#### **Instructions:**

- Participate in a group exercise or discussion with your classmates, either in person or online.
- Keep detailed notes and records of the discussion and the contributions made by each participant.
- Write a short report that summarizes the key insights and outcomes of the discussion and reflects on the collaborative process of working with your classmates.
- Your report should be at least one page in length and should be well-organized and easy to read.
- Submit your report via email to the instructor by the due date provided.

## **Evaluation Criteria:**

#### 1. Participation and Collaboration:

- Did the student actively participate in the group exercise or discussion?
- Did the student contribute meaningful insights and ideas to the group?
- Did the student demonstrate the ability to work collaboratively with their classmates?

# 2. Application of Concepts and Strategies:

- Did the student apply the concepts and strategies discussed in this course to the real-world business scenario being discussed?
- Did the student demonstrate a clear understanding of how to apply these concepts and strategies to address the challenges and opportunities facing the business?

### 3. Analysis of Risks and Limitations:

- Did the student analyze the potential risks and limitations of the approaches discussed?
- Did the student demonstrate the ability to think critically and proactively about how to mitigate these risks and limitations?

### 4. Writing and Presentation:

- Is the written report well-organized and easy to follow?
- Is the writing clear and concise, with appropriate use of grammar and punctuation?
- Does the report meet the length and formatting requirements specified in the assignment instructions?
- Did the student properly cite and reference all sources used in their research?

# **Delivery Format:**

The training module could be delivered through a variety of formats, including:

- Instructor-led training, with a live trainer leading the training sessions
- Self-paced online training, with interactive modules that participants can complete at their own pace
- Blended learning, combining online modules with in-person or virtual classroom sessions

#### **Assessment:**

To ensure that participants have understood the concepts covered in the training module, it may be useful to include assessment activities, such as:

- Quizzes or knowledge checks after each module
- Group exercises or case studies to apply concepts learned
- Final exam or project to demonstrate mastery of key concepts